



# 2015

## FALL REGIONAL TRAINING

October 15-16  
1500 Market Street  
Centre Square East  
Philadelphia, Pennsylvania

NATIONAL  
HEALTH CARE  
*for the*  
HOMELESS  
COUNCIL

VANDERBILT UNIVERSITY



School of Medicine

# SCHEDULE AT-A-GLANCE

Thursday, October 15th

7:30 a.m. – 8:30 a.m. **Registration/Check-in**, Centre Square/East Tower, 1st Floor  
**Continental breakfast**, Mezzanine Level

8:30 a.m. – 12 p.m. **Intensive Training Sessions (3.5 hours; 30 minute break at 10:30 a.m.)**  
**Behavioral Health and Primary Care Integration: Lessons Learned From the Trenches**, Room A  
Presented by: Brian Colangelo and Dr. Lynda Bascelli  
**Enhancing Service by Building Successful Community and Academic Collaborations**, Room C  
Presented by: Nancy L. Rothman and Andrew Johnstone  
**Improving Outcomes through Cultural Competency**, Room D-E  
Presented by: Bahiya Cabral-Johnson

10:30 a.m. – 11 a.m. **Break**

12 p.m. – 1 p.m. **Boxed Lunch (included)**

1 p.m. – 2:30 p.m. **Workshop Sessions (90 min session)**  
**Accessing Supportive Housing for Your Patients: Understanding Coordinated Assessments**, Room A  
Presented by: Rebecca Melang and Liz Buck  
**Empowering the Voice of Consumers**, Room C  
Presented by: Katherine Cavanaugh and Danielle Orlando  
**Health Reform and Medicaid Expansion: Opportunities and Challenges for the HCH Community**, Room D-E  
Presented by: Jim Willshier, Melissa Fox and Corrie Tice; Moderator: Barbara DiPietro  
**Walking Workshop; Off-site: Project HOME**  
Led by: Lucy Kibe

2:30 p.m. – 3 p.m. **Break**

3 p.m. – 4:30 p.m. **Workshop Sessions (90 min session)**  
**Homeless Medical Respite: From Planning to Reality**, Room A  
Presented by: Melissa Fox and Deborah McMillan  
**Advocacy 101: How to Affect Policy Change at the Federal, State, and Local Levels**, Room C  
Presented by: Matt Warfield and Sheila Quintana  
**Homelessness and Other Traumas Experienced in Childhood**, Room D-E  
Presented by: Juli Hishida and Melissa Berrios Johnson  
**Walking Workshop; Off-site: Mary Howard Health Center**  
Led by: Andrea Vettori

## Friday, October 16th

- 7:30 a.m. – 8:30 a.m. **Registration/Check-in**, Centre Square/East Tower, 1st Floor  
**Continental breakfast**, Mezzanine Level
- 8:30 a.m. – 12 p.m. **Intensive Training Sessions (3.5 hours; 30 minute break at 10:30 a.m.)**  
**Building a Trauma-Informed Organization, The Biopsychosocial Paradigm, Part 1**, Room A  
Presented by: Matt Bennett  
**The Integrated Health Home: Coordination of Care Strategies**, Room C  
Presented by: Cheryl Holt  
**Understanding the Current Status of Opioid Dependence in Homeless Populations and Examining Treatment Options**, Room D-E  
Presented by: Laura McNicholas and Roland Lamb
- 10:30 a.m. – 11 a.m. **Break**
- 12 p.m. – 1 p.m. **Boxed Lunch (included)**
- 1 p.m. – 4:30 p.m. **Intensive Training Session (3.5 hours; 30 minute break at 2:30 p.m.)**  
**Building a Trauma-Informed Organization, The Biopsychosocial Paradigm, Part 2**, Room A  
Presented by: Matt Bennett
- 1 p.m. – 2:30 p.m. **Workshop Sessions (90 min session)**  
**An Advanced Model to Routinize Hepatitis C Testing and Linkage to Care for Homeless Patients in Philadelphia, Pennsylvania**, Room C  
Presented by: Catelyn Coyle  
**Planning for Improvement: Creating a Quality Improvement Plan that Drives Meaningful Change**, Room D-E  
Presented by: Chuck Amos  
**Walking Workshop**; Off-site: Mary Howard Health Center  
Led by: Andrea Vettori
- 2:30 p.m. – 3 p.m. **Break**
- 3 p.m. – 4:30 p.m. **Workshop Sessions (90 min session)**  
**Medical-Legal Partnerships 101 – The Benefits of Integrated Health and Legal Care**, Room C  
Presented by: Bharath Krishnamurthy, Joel Teitelbaum, Kristine Gonnella, Lydia Gottesfeld, and Sarah Rabin-Lobron  
**Population Health Management Systems 101: Using Data to Improve Health Outcomes**, Room D-E  
Presented by: Chuck Amos

# TRAINING DESCRIPTIONS

Thursday, October 15th, 8:30 a.m. – 12 p.m.

Room:

A

## **Behavioral Health and Primary Care Integration: Lessons Learned From the Trenches**

The leading trend in health care is undeniably integration. Both SAHMSA and HRSA have dedicated significant resources to help health centers move in this direction. The purpose of this workshop is to provide an overview of integrated primary and behavioral health care in an outpatient homeless setting. Providing a blend of academic theory with real-world experience, the workshop presenters will provide participants with a comprehensive understanding of health care integration, a description of what it looks like in practice, and an understanding of how to implement. With backgrounds in both behavioral health and primary care, the presenters will provide participants with useful practices that they can implement in their own agencies.

**Presenters:** ***Brian Colangelo, LCSW, CADC, CCS**, Manager of Behavioral Health, Project HOPE, Camden, NJ,  
**Dr. Lynda Cascelli, M.D.**, Chief Medical Officer, Project HOPE, Camden, NJ*

Room:

C

## **Enhancing Services by Building Successful Community and Academic Collaborations**

In times of scarce resources, one way of enhancing service delivery is through collaborations with other agencies. This will be an interactive training session to help participants identify a broad array of potential collaborative relationships to enhance service delivery, from finding partners to finding a focus. Tools for identifying assets, writing the rules for engagement, managing risks, and assessing and growing community partnerships will be utilized to demonstrate essential components to successful collaboration. Multiple case examples of community and academic collaborations with health centers will be analyzed during the session. Participants will be encouraged to contribute their examples and to ask questions related to the details behind successful community and academic collaborations.

**Presenters:** ***Nancy L. Rothman, MSN, EdD, RN**, Interim Chair, Independence Foundation Professor of Urban Community Nursing, Director Community-Based Practices, Temple University, Philadelphia, PA;  
**Andrew Johnstone, BSN, RN, RN** Care Manager, PHMC Care Clinic, Philadelphia, PA*

Room:  
D-E

## Improving Outcomes through Cultural Competency

Research has supported that effective service delivery must take into account the fact that people seeking assistance differ in terms of their communication styles and methods, their understandings of the role of service providers, their attitudes towards seeking help, their decision-making processes, their ideas about gender roles, and even their sense of personal space. Participants will learn about the Welcoming Center for New Pennsylvanian's experience integrating cultural competence into every aspect of our service delivery to the immigrant population and what that has taught us more generally about working with diversity.

**Presenters:** *Bahiya Cabral-Johnson, Deputy Director, Welcoming Center for New Pennsylvanians, Philadelphia, PA*

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# WORKSHOP DESCRIPTIONS

Thursday, October 15th, 1 p.m. - 2:30 p.m.

Room:

A

## Accessing Supportive Housing for Your Patients: Understanding Coordinated Assessments

Supportive housing is a crucial component in helping people become successful in managing their mental health, physical health and substance abuse. Federal policy is currently mandating changes be made in the way that people access supportive housing by using a Coordinated Entry system. This session will provide an overview of Coordinated Entry/Coordinated Assessment, ways health centers can coordinate efforts with the local housing providers, and advocacy strategies to effect policy changes in supportive housing to help their patients.

**Presenters:** ***Rebecca Melang**, Program Manager, Corporation for Supportive Housing, Minneapolis, MN;*  
***Liz Buck, MPA**, Program Manager, Consulting and Training, Corporation for Supportive Housing, New York, NY*

Room:

C

## Empowering the Voice of Consumers

Individuals who receive services at HCH projects have a unique and important role to help make continual improvement in services and achieve the mission of the organization. There are understandable challenges to engaging in these activities for those who have been disenfranchised and are struggling to meet their basic needs; yet it is important for projects to facilitate feedback however possible. Consumer engagement in the feedback and decision making process is significant not only for the HCH project, but also demonstrates to consumers that their voice and participation provides a critical perspective to the work and can have an impact on decisions that affect their own lives. These experiences can empower consumers in their personal growth where they may choose to advocate beyond internal quality improvement and help push for broader social change in their communities.

**Presenters:** ***Katherine Cavanaugh, MSW**, Consumer Advocate, National Health Care for the Homeless Council, Baltimore, MD; **Danielle Orlando**, Peer Advocate, Project HOPE, Philadelphia, PA*

Room:  
D-E

## Health Reform and Medicaid Expansion: Opportunities and Challenges for the HCH Community

This discussion will highlight the key aspects of the Affordable Care Act that impact low-income populations, with a particular emphasis on Medicaid expansion. Attendees will hear from national and state representatives about the current status of health reform in Pennsylvania, learn directly from HCH staff about the opportunities Medicaid has brought to both providers and consumers, and understand new challenges that have emerged. Time will be reserved for discussion and to identify needed actions to ensure better health and lower costs for both communities and families.

**Presenters:** *Jim Willshier*, Director of Policy & Partnership, Pennsylvania Association of Community Health Centers, Lemoyne, PA; *Melissa Fox*, Senior Managing Director of Health, Public Health Management Corporation, Philadelphia, PA; *Corrie Tice*, Health Network Social Services Manager, Public Health Management Corporation, Philadelphia, PA

**Moderator:** *Barbara DiPietro, PhD*, Senior Director of Policy, National Health Care for the Homeless Council, Baltimore, MD

### Walking Workshop: Off-site

#### Project HOME - Stephen Klein Wellness Center

The Stephen Klein Wellness Center (SKWC) is our largest of 3 sites. SKWC provides medical, behavioral health and dental services for all ages. About 9 months ago, SKWC moved into its new facility which has 15 exam rooms, 4 counseling rooms, an on-site pharmacy, and 6 dental operatories. SKWC also has a food pantry for patients that are food insecure as well as a patient shower and laundry services. Besides SKWC's standard clinical services, lawyers from the Legal Clinic for the Disabled are on-site who provide non-criminal legal support for patients and a group of community health workers who assist patients with navigating health services. SKWC is co-located with the YMCA which provides a full gym, exercise classes, child watching, and nutrition classes in our teaching kitchen. SKWC staff are blessed to be in this space and excited to share it with you!

**Led by:** *Lucy Kibe, PA-C, DrPH*, Director of Clinical and Wellness Services, Project HOME, Philadelphia, PA  
**Pre-registration is required\***

# WORKSHOP DESCRIPTIONS

Thursday, October 15th, 3 p.m. - 4:30 p.m.

Room:

A

## Homeless Medical Respite: From Planning to Reality

Medical respite care is a critical health care service that provides people who are experiencing homelessness with a safe place to recover from an illness or injury while receiving clinical and supportive services. In Philadelphia, the PHMC & Depaul Medical Respite Program materialized a couple of years after a 2012 homeless death report, published by the City of Philadelphia and the Medical Examiner's Office, recommended the establishment of a medical respite program. The new 8-bed program, located in a transitional housing facility, operates collaboratively by PHMC and Depaul USA. Please join program administrators, Melissa Fox and Deborah McMillan, to learn more about planning efforts leading up to the grand opening, start-up challenges and solutions, and key lessons learned in their first year of operation. This workshop will include a combination of lecture and facilitated discussion and will be of interest to administrators and advocates interested in starting a medical respite program.

**Presenters:** ***Melissa Fox**, Senior Managing Director of Health, Public Health Management Corporation, Philadelphia, PA; **Deborah McMillan, MSW, LSW**, Medical Respite Director, Public Health Management Corporation, Philadelphia, PA*

Room:

C

## Advocacy 101: How to Affect Policy Change at the Federal, State, and Local Levels

Homelessness is a direct result of failed policies. As health care providers, consumers, and members of the Health Care for the Homeless community you have the experience, expertise, and knowledge to affect policy change and ensure that the experience of homelessness is brief and rare. This workshop will provide an introduction to advocacy on the federal, state, and local levels, and detail how you can integrate advocacy into your daily activities. You will be provided with an update on current federal, state, and local policy that impacts the HCH community, and given tools and resources to strategize and engage in advocacy efforts.

**Presenters:** ***Matt Warfield, MSW, MUP**, Health Policy Organizer, National Health Care for the Homeless Council, Baltimore, MD; **Sheila Quintana**, Southeast PA Field Organizer, Put People First!, Philadelphia, PA*

Room:  
D-E

## Homelessness and Other Traumas Experienced in Childhood

The workshop will focus on issues related to youth homelessness. The workshop will provide an overview of the Adverse Childhood Experiences Study, which examined the effects of trauma experienced between ages 0-18. Presenters will discuss the study's implication for working with individuals experiencing homelessness such as the effects of trauma on youth engagement. Presenters will highlight prevention strategies for decreasing risk factors for negative health outcomes. Presenters will discuss trauma-informed care practices and provide case studies. The workshop will provide an abundance of resources and additional educational material, including peer networks and local resources.

**Presenters:** *Juli Hishida, MS-Clinical Mental Health Counseling, Project Manager, National Health Care for the Homeless Council; Crisis Specialist, Family and Children Services, Nashville, TN; Melissa Berrios Johnson, MSW, Social Work Trainer, The Children's Hospital of Philadelphia's Homeless Health Initiative, Adjunct Professor, The University of Pennsylvania School of Social Policy & Practice, Philadelphia, PA*

## Walking Workshop: Off-site Mary Howard Health Center

As part of the Health Care for the Homeless Project, the Mary Howard Health Center, a comprehensive primary health care center for homeless people, opened on in 1997 with support from Philadelphia's Department of Health and Human Services (DHHS), the Independence Foundation, and other public and private funders. The Mary Howard Health Center is the only nurse-managed health center specifically for homeless people. It is based on the premise that comprehensive, continuous health care of homeless people is achievable. This level of care is possible because of the unique "community" developed over the past fifteen years by the Health Care for the Homeless Project and many other providers working in partnership with homeless people. Mary Howard Health Center provides health care to individuals experiencing homelessness at all points along of the continuum: from the street to shelter to transitional housing to self-sufficiency. Mary Howard Health Center has developed expertise in providing continuity of care to a transient population with limited support systems with services that include primary care, behavioral health services, family planning, medical case management, health counseling, assistance with benefits and physical exams. The health center staff welcomes a visit from you!

**Led by:** *Andrea Vettori, CRNP, Licensed Nurse Practitioner, Mary Howard Health Center, Philadelphia, PA*

# TRAINING DESCRIPTIONS

Friday, October 16th, Full Day, 8:30 a.m. – 4:30 p.m.

Room:  
A

## Building a Trauma-Informed Organization, The Biopsychosocial Paradigm

Recent research in neurobiology, physics, genetics, biology, psychology, sociology, and trauma gives those working with individuals experiencing homelessness a new paradigm within which to conceptualize their role in the healing process. The Coldspring Center’s Biopsychosocial Approach to the Trauma-Informed Paradigm challenges learners to take a fresh look at what it means to be a provider of homeless services. This training provides learners a theoretical base as well as tools and strategies to apply immediately to their work, their own self-care, and their organizations. Designed in an interactive and experiential format, Building a Trauma-Informed Organization lays out a roadmap for the integration of the Trauma Informed paradigm into Health Care for the Homeless settings. This powerful experience provides approaches and strategies that can transform individuals, systems, society, and the overall approach to helping those we serve heal and grow.

**Presenters:** *Matt Bennett BA, MA, Chief Innovation Officer, Coldspring Center for Social & Health Innovation, Denver, CO*

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Friday, October 16th, 8:30 a.m. – 12 p.m.

Room:  
C

### **The Integrated Health Home: Coordination of Care Strategies**

The integrated health home addresses behavioral health and primary care as well as coordinating care with specialty providers and other community resources. This interactive session will address coordination of care strategies for better health outcomes.

**Presenters:** **Cheryl Holt, MA**, Behavioral Health Integration Consultant, Behavioral Health Integration Consulting, LLC, Atlanta, GA

Room:  
D-E

### **Understanding the Current Status of Opioid Dependence in Homeless Populations and Examining Treatment Options**

Individuals experiencing homelessness are at a greater risk for developing an opioid use disorder, becoming dependent, and fatally overdosing. This presentation will examine the current increase in opioid dependence within the homeless population, including the migration from prescription drug misuse and abuse towards illicit drugs, predominantly heroin. Factors that contribute to the abuse of opioids and the switch to heroin will be discussed. Presenters will provide information on Naloxone toolkits to hopefully prevent fatal overdosing and other treatment options, including policy issues related to the use of naloxone toolkits. Available treatment modalities will be discussed. Issues related to treatment of opioid use disorders include detoxification methods and their usefulness and aftercare options and their success. Medications in the maintenance treatment of opioid use disorders include methadone, buprenorphine/naloxone and naltrexone. All medications will be discussed as well as which patients may be more appropriate for which medication modality. Information will also be presented on the management of pregnant opioid dependent patients and their care of neonate at risk for neonatal abstinence syndrome.

**Presenters:** **Laura McNicholas, MD, PhD**, Corporal Michael J. Crescenz VA Medical Center, Philadelphia, PA and the Department of Psychiatry, Perelman School of Medicine, University of Pennsylvania;  
**Roland Lamb, M.A.**, Director, Office of Addiction Services, Philadelphia, PA.

# WORKSHOP DESCRIPTIONS

Friday, October 16th, 1 p.m. - 2:30 p.m.

Room:  
C

## **An Advanced Model to Routinize Hepatitis C Testing and Linkage to Care for Homeless Patients in Philadelphia, Pennsylvania**

From 2010 to 2019, direct costs of Hepatitis C Virus (HCV) are likely to surpass \$10.7 billion and indirect costs are projected to reach \$54.2 billion. Certain sub-populations are disproportionately impacted by the disease, such as those experiencing homelessness. With the advent of new treatment options, and more coming soon, it is an important time to integrate HCV testing as part of routine care at health centers that serve the homeless. In this interactive workshop we will present a successful model of routine HCV testing and linkage to care from Mary Howard Health Center, a federally qualified health center in Philadelphia, Pennsylvania, that treats an entirely adult homeless population. We will look at epidemiology, the benefits of universal testing and proven models of linkage and engagement to specialist care. There will be discussion about successes, barriers, and lessons learned while implementing testing. By the end of the workshop, participants will be able to replicate the model in their own health care setting.

**Presenters:** *Catelyn Coyle, MPH, MEd, Public Health Project Manager, National Nursing Centers Consortium, Philadelphia, PA*

Room:  
D-E

## **Planning for Improvement: Creating a Quality Improvement Plan that Drives Meaningful Change**

Every health center is required to have a Quality Improvement (QI) plan in order to receive FTCA coverage, but how many of us have plans that are meaningful to our staff and relevant to the clients we serve? This workshop will teach participants how to write a QI plan that not only meets regulatory requirements, but also focuses on making life better for our staff and clients.

**Presenters:** *Chuck Amos, MBA, Director of Performance Improvement, Health Care for the Homeless, Inc., Baltimore, MD*

**Walking Workshop: Off-site**  
**Mary Howard Health Center**

Please refer to page 9 for information on this workshop.

**Led by: Andrea Vettori, CRNP, Licensed Nurse Practitioner, Mary Howard Health Center, Philadelphia, PA**

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# WORKSHOP DESCRIPTIONS

Friday, October 16th, 3 p.m. - 4:30 p.m.

Room:  
C

## Medical-Legal Partnerships 101 – The Benefits of Integrated Health and Legal Care

This presentation will feature a panel presentation about the need for Medical-Legal Partnerships (MLP) and the ways in which health care organizations can screen for health-harming legal needs. The presenters will also discuss how health care organizations can identify potential legal partners to set up Medical-Legal Partnerships, with specific examples from the National Nursing Centers Consortium and Rising Sun Health Center's efforts to establish successful MLPs. Lastly, there will be a discussion on assessing the potential outcomes and impacts of the Medical-Legal Partnership approach to health.

**Presenters:** ***Bharath Krishnamurthy, MPH**, Research Associate, National Center for Medical-Legal Partnership, Washington, D.C.; **Joel Teitelbaum, JD, LL.M.**, National Center for Medical-Legal Partnership, Washington, D.C.; **Kristine Gonnella, MPH**, Program Manager, Technical Assistance and Consultation, Philadelphia, PA; **Lydia Gottesfeld, J.D.**, Community Legal Services, Inc., Philadelphia, PA and **Sarah Rabin-Lobron, MSN, CRNP, FNP-BC**, Rising Sun Health Center, Philadelphia, PA*

Room:  
D-E

## Population Health Management Systems 101: Using Data to Improve Health Outcomes

There are many definitions for population health, but the consistent theme is improving the health of every client, even the ones who don't come to the clinic consistently. This introductory workshop will begin by discussing population health and why it's important. We'll look at the differences between EHR systems and population health management (PHM) systems, and share decision-making tools to help health centers determine if they're ready for PHM, and if so, how to select the right system. We'll then discuss how a systematic approach to population health can drive quality improvements. The workshop will include case studies and examples from health centers that have implemented PHM systems, including how centers have overcome challenges and failures.

**Presenters:** ***Chuck Amos, MBA**, Director of Performance Improvement, Health Care for the Homeless, Inc., Baltimore, MD*

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## Objectives

After participating in this CME activity, participants should be able to describe and discuss:

- Unique elements of the HCH approach to patient care
- Examples from the HCH community of efforts to maintain clinical quality, consumer participation, and interdisciplinary approaches in clinical care
- The systemic realities of barriers to care and methods to remove those barriers at clinic and community levels

### Faculty Disclosure

It is the policy of Vanderbilt University School of Medicine and the National Health Care for the Homeless Council to require disclosure of financial relationships from individuals in a position to control the content of a CME activity; to identify and resolve conflicts of interest related to those relationships; and to make disclosure information available to the audience prior to the CME activity. Presenters are required to disclose discussions of unlabeled/unapproved uses of drugs or devices during their presentations.

*All course directors, planners, and speakers indicated no financial relationships to disclose.*

### Accreditation

This activity has been planned and implemented in accordance with the accreditation requirements and policies of the Accreditation Council for Continuing Medical Education through the joint providership of Vanderbilt University School of Medicine and the National Health Care for the Homeless Council. Vanderbilt University School of Medicine is accredited by the ACCME to provide continuing medical education for physicians.

### Designation of Credit

Vanderbilt University School of Medicine designates this live activity for a maximum of 12.0 AMA PRA Category 1 Credit(s)™. Physicians should claim only the credit commensurate with the extent of their participation in the activity.

### Commercial Support

This educational activity received no commercial support.

## Claiming Credit

VANDERBILT UNIVERSITY



School of Medicine

To receive credit for this training, complete the online form at <https://www.surveymonkey.com/r/15philly> by October 30, 2015. You will receive a credit notification

email from Vanderbilt School of Medicine in early November. If you do not receive your notice or have any questions about continuing education, contact Lily Catalano, [lcatalano@nhchc.org](mailto:lcatalano@nhchc.org).

CMEs are typically applicable and transferable for a variety of health professions, including nursing, social work, and alcohol and drug counseling. Please check with your credentialing body to verify.

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## INDIVIDUAL MEMBERSHIP (FREE)

Individual Membership is your way to access any of the National HCH Council's communications, to get involved in our advocacy and research, to serve on Council Committees, and to contribute to setting the strategic direction of the Council.

Three professional networks are open to individual members, each of which includes its own distinct member benefits. When you join, you will be invited (not required) to join one or more of the Council's individual membership groups:

- Health Care for the Homeless Clinicians' Network (membership includes an automatic subscription to Healing Hands)
- National Consumer Advisory Board
- Respite Care Providers' Network (membership includes an automatic subscription to Respite News)

## ORGANIZATIONAL MEMBERSHIP

Organizational Membership in the National Health Care for the Homeless Council is your opportunity to bring your local perspectives and challenges to the national forum on health care and housing for people experiencing homelessness. Organizational members appoint a representative to serve on the Governing Membership, the body of leaders that informs the Council's priorities and works together to meet the challenges in our communities. This group gathers in person twice annually and the solidarity that comes with participation is the most valuable benefit of membership. Other membership benefits include group purchasing discounts, free or low-cost training and Technical Assistance, product donations, and free journal access.

## IS YOUR STATE ALL-IN FOR HEALTH CARE JUSTICE?

Just 16 of 38 Health Care for the Homeless Grantees in Regions 2 & 3 are organizational members of the Council. If your project is already a member, please consider recruiting the other HCH sites in your area so that your state can be fully represented in the Governing Membership. Earn the bragging rights of being "All-In" for health care justice!

**Learn more about membership at the resource table located on the Mezzanine level or online at [www.nhchc.org/join](http://www.nhchc.org/join).**

Notes

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NATIONAL  
HEALTH CARE  
*for the*  
HOMELESS  
COUNCIL