

# Together4Health ~ A Care Coordination Entity

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**HEARTLAND**  
**ALLIANCE**  
HEALTH

The logo for Heartland Alliance Health is displayed in a white box. It consists of the words "HEARTLAND", "ALLIANCE", and "HEALTH" stacked vertically. "HEARTLAND" and "HEALTH" are in black, while "ALLIANCE" is in green.

# What is a Care Coordination Entity?

- A collaboration of providers that develop and implement a Care Coordination model – an integrated delivery system; risk-based payment based on health outcomes
- Must include participation from hospitals, primary care providers, and behavioral health providers
- To become a CCE, a group of providers may create a new corporate entity and contract with the state through a “lead provider”
- A CCE may subcontract with an existing health plan for back office functions

# Together4Health Partners

Togeth4Health, LLC – 34 owners

- 5 Hospitals (safety net → academic medical center)
- 8 Federally Qualified Health Centers
- 11 Behavioral Health Organizations
- Social Service Organizations (housing; grocery & nutrition; supported employment; financial literacy; senior day centers)
- Organization members (CSH, AFC, TASC)
- Health Information Network (Alliance of Community Health Services)

# Why did we do this?

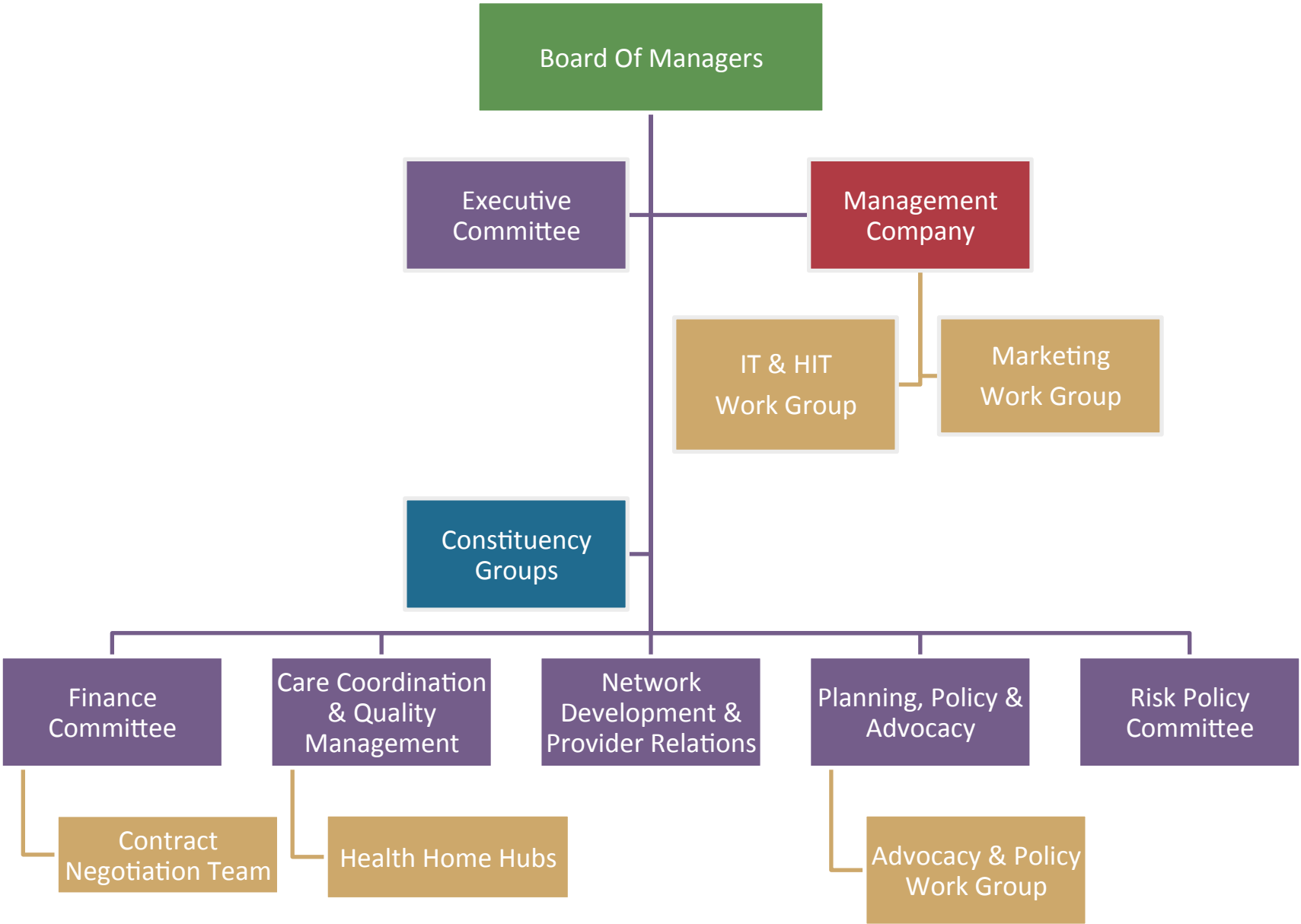
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- The needs of the people we serve
  - Economic realities
  - Policy shifts
  - Emerging health demands
  - Need for holistic services (housing, employment, food security, social supports) that impact health
- Opportunity to become a provider led network
  - Proactive response to changes in how health care is provided and paid for

# Together4Health governance structure

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- Representative Board of Managers
  - Constituency groups
- Due Diligence Committees
- Working Groups
- Chicago Health & Social Innovation Research Center
- Management Company – Heartland Health Outreach



# Together4Health – Our mission

To be a regional *community health home safety network* that supports vulnerable people

- living with chronic and multiple medical and mental health conditions
- living in poverty
- experiencing homelessness
- unemployed and underemployed
- with limited access to services due to cultural or language barriers

Together4Health providers go outside our own walls, linking the people we serve to a full range of services that improve and support the health of our community.

# Together4Health – Our values guide care

- Person- and family-centered services address both individual and community needs
- Incorporate housing and social services that strengthen participants' ability to engage in, and benefit from, health care
- Evidence-based, evidence-informed, innovative, and promising practices evaluated and vetted by consumers of care
- Create a sustainable and healthy business model that responds to economic realities, policy shifts, and emerging health demands, as well as to the needs of our partners and the people we serve



# Together4Health – Our goals

- Ensure that our participants experience the highest quality care
- Improve the health of vulnerable populations
- Reduce the per capita cost of health care
- Reduce health disparities
- Share accountability for the outcomes of patient care across the partnership
- Address social determinants (lack of housing, employment, food security, and social supports) that have a negative impact on health
- Continue to revise and improve the model, according to input from research partners who evaluate and report on network services, outcomes and disseminate findings



# Who T4H will serve

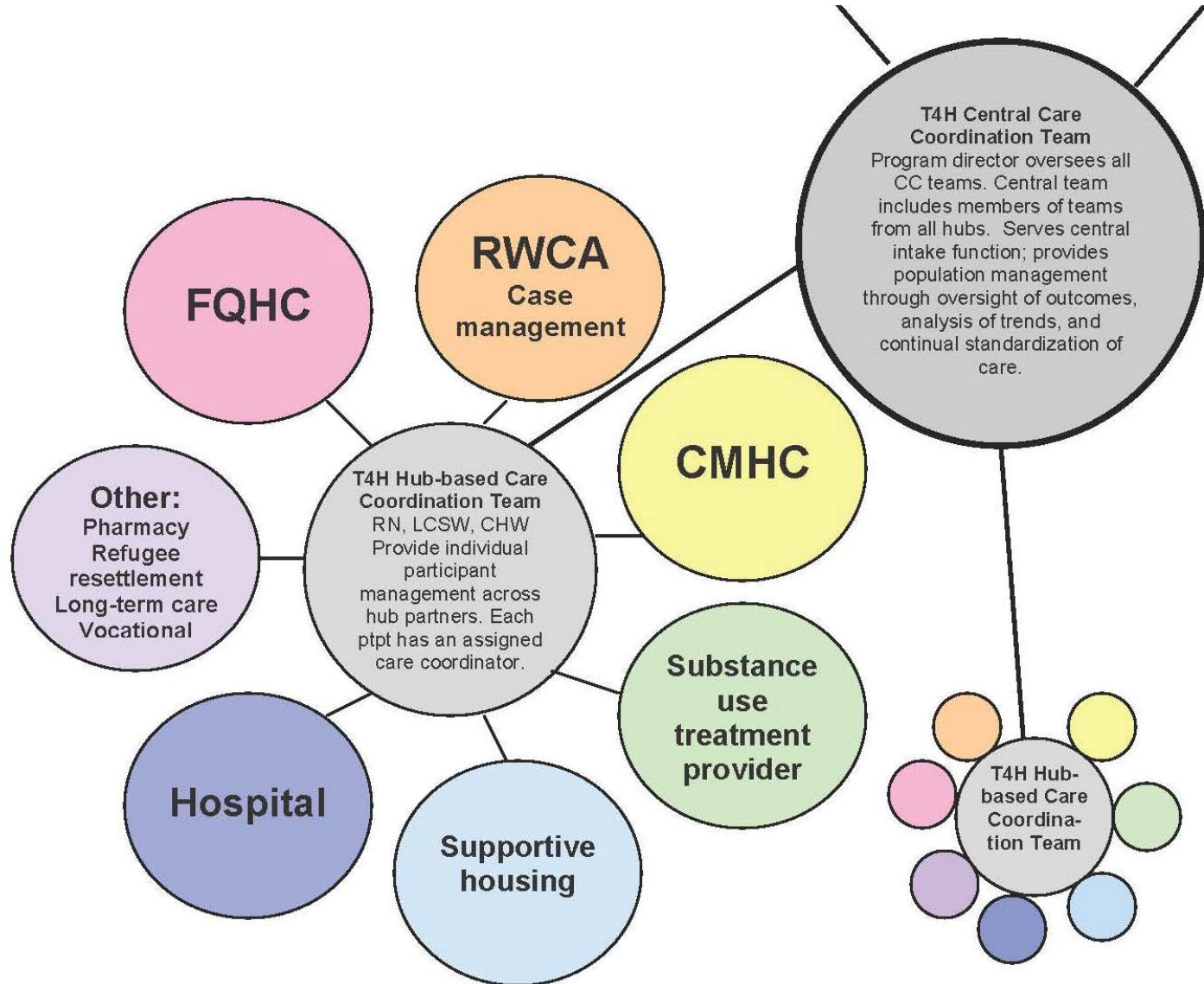
- High Medicaid users already receiving services from T4H network providers
- 500 individuals first quarter of year one → 5000 by end of year three → 10,000 by end of 2016
- 100% people served will have a disability
- To begin 80% will have co-occurring serious mental illness → by year three majority of people served will have multiple chronic health illnesses without SMI

# Our care coordination model

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- Based on health home option
- Integrates holistic approach that promotes physical, mental, and social wellbeing, while improving access to care
- Addresses the social determinants of health, such as housing
- Health home hubs strategically located throughout Chicago

# Together4Health – Health home model





# Together4Health—Basic assumptions

- Care coordination provided by teams connected to health home hubs
  - Teams include RNs, LCSWs, and community health workers
  - Coordinated care teams both virtual and co-located within partner organizations
  - case loads from 30 to 100, determined by complexity, acuity and current connectivity to care
- T4H standardized clinical documents
  - Enrollment form
  - ROI and consent form
  - Integrated assessment, health activation & functional status measures
  - Care plan
- T4H shared policies that address ethics, care philosophy, and standards of care – attention to shared work flows
- T4H information sharing technology, tele-health and data set that will minimize duplicative procedures and maximize care coordination

# Together4Health Financial Model

- Shared risk, shared revenue opportunity
- Owner capital investment
- Per member per month care coordination fee
- Intergovernmental transfer and payment reform
- Cost savings based on Medicaid savings and achieving health outcomes → estimated over three years to save over \$11M

# Together4Health – Moving from vision to integrated health home

- Build trust among and between partners
- Transparent communication among partners
- Strategic commitment and collaboration
- Data driven decision making based on mutual and shared interests
- Be a shared continuous improvement learning community willing to Plan, Do, Study and Act
- Shared risk and shared accountability
- Commitment to quality, innovation and access to information



# Want to learn more?

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Care coordination webinar

<http://www.heartlandalliance.org/policy-and-advocacy/policy-issues/health-care.html>

Chicago Health & Social Innovation  
Research Center

DHHS ASPE Case Study Reports

Commonwealth Foundation Case Studies